

At-a-Glance:

Gross Patient Revenue:	\$	5,168,544
Net Patient Revenue:	\$	2,721,767
Other Operating Revenue:	\$	47,417
Total Operating Expense:	\$	(3,028,459)
Non-Operating Revenue:	\$	163,838
Profit/(Loss):	\$	196,539

Inpatient Volume:

- Acute patient days in October were 65 compared to 53 in September; budget is 36.
- Swing patient days were 11 compared to 17 in September; budget is 36.
- Total combined patient days in September were 76, budget is 72.

Outpatient Volume:

- Outpatient visits were 3,982, which is 435 over our budget of 3,547.
- Rural Health Clinic visits were 1,574, which is 106 over our budget of 1,468.
- Specialty Clinic visits were 351, which is 1 under our budget of 352.
- Emergency room visits were 388, which was 95 over our budget of 293.

Departmental/Ancillary Service Stats:

- Ambulance Calls, Laboratory Procedures, Speech Therapy Procedures, CT Scans, DEXA Scans, General Radiology, Mammograms, MRI, Nuclear Med, PET Scans, Ultrasound, Respiratory Therapy, EKG, Home Sleep Studies, and Surgery met or exceeded budget for the month.

Financial:

- Deductions from revenue for October were \$2,446,777 compared to \$2,260,094 in September. Deductions from revenue as a percentage of Gross patient revenue went from 42.57% in September to 47.34% in October. Budgeted year-to-date Deductions from revenue are 43.52% of Gross patient revenue, compared to actual year-to-date of 44.89%.
- Total Operating Expenses in October were \$3,028,459 compared to \$3,065,066 in September.
- Year-to-date net profit/(loss) is \$614,964; budget is \$417,064.

Statement of Net Position
September 1, 2021 and September 30, 2021

	<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>		<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>
	<u>October</u>	<u>September</u>	<u>Prior</u>	<u>October</u>	<u>Prior</u>		<u>October</u>	<u>September</u>	<u>Prior</u>	<u>October</u>	<u>Prior</u>
	<u>2021</u>	<u>2021</u>	<u>Month</u>	<u>2020</u>	<u>Year</u>		<u>2021</u>	<u>2021</u>	<u>Month</u>	<u>2020</u>	<u>Year</u>
Assets						Liabilities and Net Position					
Cash	\$ 10,799,305	\$ 10,474,082	\$ 325,223	\$ 9,770,314	\$ 1,028,991	Current Liabilities					
Investments - Operating	8,035,806	8,031,419	4,387	8,949,671	(913,865)	Current portion of long-term debt	\$ 1,109,910	\$ 1,109,910	\$ -	\$ 1,199,304	\$ (89,394)
Total Cash and Cash equivalents	\$ 18,835,111	\$ 18,505,501	\$ 329,610	\$ 18,719,985	\$ 115,126	Accounts Pay & Acc'd Liabilities	671,868	750,117	(78,249)	855,063	\$ (183,196)
Accounts Receivable	\$ 8,798,999	\$ 8,754,593	\$ 44,407	\$ 9,369,578	\$ (570,579)	Accrued Salaries & Benefits	1,528,115	1,784,922	(256,807)	1,377,699	\$ 150,417
LESS: Allow for Contractual Adj	(3,490,000)	(3,391,000)	(99,000)	(3,653,000)	163,000	Accrued Interest	17,637	8,818	8,818	20,837	\$ (3,200)
LESS: Allow for Doubtful Accts	(372,000)	(367,000)	(5,000)	(347,000)	(25,000)	Est Third-party payer settlement	-	-	-	-	\$ -
Net Accounts Receivable	\$ 4,936,999	\$ 4,996,593	\$ (59,593)	\$ 5,369,578	\$ (432,579)	Other	270,891	259,990	10,902	268,971	\$ 1,920
Other Receivables	\$ 1,616,908	\$ 2,111,475	\$ (494,567)	\$ 1,612,828	\$ 4,080	Total Current Liabilities	\$ 3,598,421	\$ 3,913,757	\$ (315,336)	\$ 3,721,874	\$ (123,453)
Inventories	795,870	764,984	30,886	747,735	48,135	Long Term Liabilities					
Prepaid Expenses	430,528	485,531	(55,003)	432,748	(2,219)	Long Term Debt less Current	3,650,760	3,654,618	(3,858)	6,575,193	\$ (2,924,433)
Other Current Assets	-	-	-	-	-	Net Pension Liability	8,959,462	8,925,219	34,243	7,317,555	\$ 1,641,907
Est Third-party payer settlement	(4,451,237)	(4,651,197)	199,960	(4,981,512)	530,275	Other	-	-	-	-	\$ -
Total Current Assets	\$ 22,164,180	\$ 22,212,888	\$ (48,708)	\$ 21,901,361	\$ 262,819	Total Long Term Liabilities	12,610,222	12,579,837	30,385	13,892,748	\$ (1,282,526)
Investment limited as to use:						Total Liabilities	\$ 16,208,643	\$ 16,493,594	\$ (284,951)	\$ 17,614,622	\$ (1,405,980)
Board Designated	\$ 19,395	\$ 11,068	\$ 8,326	\$ 31,035	\$ (11,641)	Deferred Inflows of Resources					
Debt Service	940,946	850,460	\$ 90,486	922,790	18,155	Unavailable Property Tax Revenue	1,627,090	1,627,090	-	1,588,344	\$ 38,746
Donor Restricted	51,423	50,185	\$ 1,237	54,035	(2,612)	Pension Related Deferred Inflows	211,949	211,949	-	1,144,657	(932,708)
Long Term Investments	\$ 1,011,763	\$ 911,714	\$ 100,049	\$ 1,007,861	3,902	HHS Stimulus Grant - Deferred Inflows	100,000	100,000	-	2,203,826	(2,103,826)
Plant, Property & Equipment	\$ 36,562,540	\$ 36,489,662	\$ 72,878	\$ 34,975,294	\$ 1,587,246	OPEB Related Deferred Inflows	235,865	235,865	-	202,527	33,338
Less Accum Depreciation/Amort	(28,854,179)	(28,641,549)	(212,630)	(26,390,026)	(2,464,154)	Total Deferred Inflows of Resources	\$ 2,174,904	\$ 2,174,904	\$ -	\$ 5,139,354	\$ (2,964,450)
Net Plant Property & Equipment	\$ 7,708,360	\$ 7,848,113	\$ (139,752)	\$ 8,585,268	\$ (876,908)	Net Position					
Deferred Financing Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Unrestricted Net Assets	\$ 8,673,476	\$ 9,164,811	\$ (491,335)	\$ 5,536,572	\$ 3,136,903
Other Long Term Assets	-	-	-	-	-	Unrestricted Net Assets GASB68	5,570,496	4,974,344	596,152	4,974,344	596,152
Total Assets	\$ 30,884,303	\$ 30,972,714	\$ (88,411)	\$ 31,494,490	\$ (610,187)	Restricted Net Assets	987,368	895,645	91,723	970,290	\$ 17,079
Deferred Outflows of Resources						Total Net Position	\$ 15,231,340	\$ 15,034,801	\$ 196,539	\$ 11,481,206	\$ 3,750,134
Pension/OPEB Related Deferred Outflows	\$ 2,730,584	\$ 2,730,584	\$ -	\$ 2,740,692	\$ (10,108)	Total Liab, Deferred Inflows & Net Position	\$ 33,614,887	\$ 33,703,298	\$ (88,411)	\$ 34,235,182	\$ (620,295)
Total Assets & Deferred Outflows of Resources	\$ 33,614,887	\$ 33,703,298	\$ (88,411)	\$ 34,235,182	\$ (620,295)						

Statement of Revenue, Expenses and Net Position For the Month and YTD Ending October 31, 2021

Table with columns for Current Yr, Budget, Actual +/-, Prior Yr, Current YTD, Budget YTD, Actual +/-, Prior YTD. Rows include Inpatient Revenue, Contractual Adjustments, Net Patient Revenue, Operating Expenses, and Inc(Dec) in Unrestricted Net Assets.

	2020			2021									
	October	November	December	January	February	March	April	May	June	July	August	September	October
Inpatient Revenue	237,003	590,748	398,245	185,718	301,659	257,709	99,101	232,966	(110,981)	64,765	136,198	379,426	523,470
Outpatient Revenue	3,841,486	3,642,159	3,483,894	3,247,433	3,240,681	4,233,483	3,949,549	3,959,665	4,272,534	3,706,878	4,022,362	4,317,329	4,033,627
Clinic Revenue	433,747	393,925	445,215	446,973	463,227	572,184	493,229	482,062	948,827	456,176	600,152	607,288	606,389
Other Revenue	5,179	4,687	5,195	4,838	4,636	5,412	4,715	4,304	5,036	5,083	5,171	5,520	5,058
Total Gross Revenue	4,517,415	4,631,520	4,332,549	3,884,961	4,010,203	5,068,787	4,546,594	4,678,997	5,115,415	4,232,901	4,763,884	5,309,562	5,168,544
Contractual Adjustments	1,830,394	1,896,698	1,727,811	1,560,971	1,683,055	2,096,142	1,926,610	1,824,204	2,000,705	1,779,922	1,997,904	2,131,163	2,278,607
Admin Adjustments	61,780	97,347	96,524	206,619	107,066	243,932	236,835	486,985	785,788	76,149	85,398	72,139	72,921
Charity Care	506	215	1,597	912	-	9,229	4,108	3,784	2,816	6,254	4,285	(129)	171
Bad Debt	45,012	48,586	38,776	49,727	42,808	28,732	44,968	(65,179)	34,171	12,218	72,447	56,920	95,078
Total Deductions	1,937,692	2,042,845	1,864,708	1,818,229	1,832,930	2,378,035	2,212,520	2,249,793	2,823,480	1,874,543	2,160,035	2,260,094	2,446,777
Net Patient Revenue	2,579,723	2,588,675	2,467,841	2,066,732	2,177,273	2,690,752	2,334,073	2,429,203	2,291,935	2,358,358	2,603,849	3,049,469	2,721,767
Other Operating Revenue	42,114	32,585	49,674	102,287	28,271	32,341	27,838	66,599	12,291	31,091	36,052	32,932	47,417
340B Program Revenue	281,435	282,174	266,735	299,948	266,120	255,240	278,813	336,054	62,208	237,473	357,476	217,408	291,977
Total Operating Revenue	2,903,272	2,903,433	2,784,249	2,468,966	2,471,664	2,978,333	2,640,724	2,831,857	2,366,434	2,626,923	2,997,376	3,299,809	3,061,161
Salaries and Wages	1,004,701	907,258	922,226	968,641	886,330	947,940	1,005,075	992,375	1,351,519	943,407	971,809	1,079,188	1,011,271
Benefits	345,109	303,153	327,117	362,858	360,090	342,812	382,650	379,148	667,597	279,983	302,217	323,831	356,373
Contract Labor/Services	282,752	258,319	356,459	302,118	261,735	383,524	326,519	298,282	309,324	282,337	314,612	311,894	298,708
Total Labor Costs	1,632,562	1,468,730	1,605,803	1,633,617	1,508,155	1,674,277	1,714,244	1,669,805	2,328,441	1,505,727	1,588,638	1,714,913	1,666,352
Fees - Other Services	279,890	252,188	237,052	212,951	194,772	250,804	243,120	268,778	266,266	231,939	266,878	235,273	245,559
Supplies	552,102	502,162	661,425	463,266	517,804	614,638	521,127	445,944	561,918	487,774	545,699	578,913	532,136
Facility Costs	47,313	38,256	36,259	54,278	41,261	42,566	42,125	45,222	46,162	9,495	74,726	60,345	43,551
Repairs / Maintenance	19,544	22,440	23,330	33,806	28,264	40,356	36,707	31,115	30,546	29,081	34,274	32,424	28,769
Lease / Rent	5,388	5,368	5,093	4,906	4,906	5,093	1,778	4,622	4,622	4,622	4,622	4,808	4,622
Insurance	13,609	13,609	13,609	13,609	13,609	14,975	14,877	14,877	1,522	12,158	12,159	12,159	12,159
Interest	10,608	10,860	11,716	13,583	13,499	10,644	10,596	10,583	13,441	11,037	10,966	9,285	8,964
Depreciation / Amortization	199,522	193,930	200,284	229,891	186,541	208,237	200,950	222,361	209,256	215,431	215,313	208,493	216,191
Other Expense	29,933	33,164	19,901	18,871	36,965	25,361	26,204	19,214	33,147	37,440	50,839	30,742	31,693
340B Retail Program Costs	175,835	167,884	140,889	232,042	150,636	186,936	203,155	234,841	121,041	246,950	304,546	177,712	238,464
Total Operating Expenses	2,966,309	2,708,592	2,955,361	2,910,820	2,696,412	3,073,887	3,014,884	2,967,361	3,616,361	2,791,655	3,108,659	3,065,066	3,028,459
Operating Income/(Loss)	(63,037)	194,841	(171,112)	(441,853)	(224,748)	(95,553)	(374,160)	(135,504)	(1,249,927)	(164,731)	(111,283)	234,743	32,702
Operating Margin %	-1.9%	6.7%	-6.1%	-17.9%	-9.1%	-3.2%	-14.2%	-4.8%	-52.8%	-6.3%	-3.7%	7.1%	1.1%
Non-Operating Revenue	161,238	210,520	190,469	522,575	159,003	181,787	279,837	166,153	3,923,307	149,313	141,889	168,494	163,838
Total Margin/(Loss)	98,201	405,362	19,357	80,721	(65,745)	86,233	(94,323)	30,649	2,673,379	(15,419)	30,607	403,236	196,539
Total Margin %	4.5%	13.0%	0.7%	2.7%	-2.5%	2.7%	-3.2%	1.0%	42.5%	-0.6%	1.0%	11.6%	6.1%

CASH FLOW STATEMENT

October 2021

Cash Beginning Balance October 1, 2021		18,505,501.02
Net Income (loss)	196,539.49	
Depreciation/Amortization	216,190.72	
Gain/Loss on Disposal of Asset	-	
	<hr/>	412,730.21
<u>Change in Assets</u>		
Increase in Net Patient A/R	(140,366.53)	
Decrease in Other receivables	494,567.06	
Increase in Inventory	(30,885.62)	
Increase in Prepaid Expenses	55,003.25	
Decrease in Memorial / Scholarship Funds	595.17	
Decrease in Self Funded Insurance Fund	(8,921.28)	
Increase in Property, Plant & Equip	(72,877.97)	
Decrease in Debt Service Funds	(90,485.62)	
No Change in Deferred Outflows of Resources - Pension	-	
No Change in Deferred Outflows of Resources - OPEB	-	
Increase in Other Restricted Funds	(1,237.28)	
Net Change in Assets		205,391.18
<u>Change in Liabilities</u>		
No Change in Current LTD	-	
Increase in Accounts Payable	(78,249.21)	
Increase in Accrued Payroll	(535,268.37)	
Decrease in Accrued PTO	21,028.12	
Decrease in Accrued P/R Taxes & Benefits	268,335.09	
Decrease in Other Current Liabilities	8,818.33	
No Change in Unavailable Property Tax Revenue	-	
No Change in Deferred Inflows of Resources - Pension	-	
No Change in Deferred Inflows - HHS Stimulus Grant	-	
No Change in OPEB Related Deferred Inflows	-	
Decrease in Long Term Debt	26,824.86	
Net Change in Liabilities	<hr/>	<u>(288,511.18)</u>
Net effect to cash		<hr/>
Cash Ending Balance October 31, 2021		<u>18,835,111.23</u>

DAVIS COUNTY HOSPITAL

CASH FLOW SUMMARY - TREND

OCTOBER 2021

<u>General Fund</u>	<u>October 2021</u>	<u>September 2021</u>	<u>August 2021</u>
Beginning Cash Balance	\$10,474,082.43	\$9,640,092.01	\$9,952,252.54
Monthly Cash Receipts	\$3,454,678.76	\$3,521,064.02	\$2,328,821.03
Monthly Cash Disbursements	\$3,129,455.85	\$2,687,073.60	\$2,640,981.56
Sub-total	\$10,799,305.34	\$10,474,082.43	\$9,640,092.01
 5-Star Money Market Account	 \$7,522,677.04	 \$7,518,845.51	 \$7,847,286.26
 Certificates of Deposit			
Due 01-27-23 0.60% 24 mo	\$184,001.51	\$183,723.66	\$183,723.66
Due 01-27-23 0.60% 24 mo	\$184,050.19	\$183,772.27	\$183,772.27
Due 05-28-21 2.50% 24 mo	\$145,077.15	\$145,077.15	\$145,077.15
Total Certificates of Deposit	\$513,128.85	\$512,573.08	\$512,573.08
 Total General Fund Cash and Cash Equivalents	\$18,835,111.23	\$18,505,501.02	\$17,999,951.35
 <u>Restricted Funds</u>			
Total Restricted Funds	\$0.00	\$0.00	\$0.00
 <u>Board Designated - Capital Investment</u>			
5-Star Money Market Account	\$0.00	\$0.00	\$0.00
Total Board Designated Cash and Cash Equivalents	\$0.00	\$0.00	\$0.00
 Total Hospital Cash and Cash Equivalents	\$18,835,111.23	\$17,999,951.35	\$18,307,895.95

FY 2022 CAPITALIZED PURCHASES

An Affiliate of **MERCYONE**

<u>Date</u>	<u>Department</u>	<u>Item Description</u>	<u>Amount</u>	<u>Asset Type</u>
07/08/21	Acute	Pediatric Stretcher Crib	5,216.96	MME
08/16/21	Acute	Accuvein Vein Finder	12,000.00	MME
09/29/21	EVS	Floor Burnisher	21,609.06	MME
10/01/21	Emergency	Rapid Infuser	<u>30,723.00</u>	MME
Total FY 2022 Capital Additions			<u><u>69,549.02</u></u>	

MHN - Central Iowa - Davis County Hospital

Key Ratios

Monthly and Year to Date Through October 31, 2021

PY End	MHN Target	Hosp Target	CY MO	PY MO	YTD	Ratio Description	Current Year (YTD)			
							Qtr 1	Qtr 2	Qtr 3	Qtr 4
233	60	90	208	169	156	Days Cash on Hand-Operating	204			
255	170	120	219	178	164	Days Cash on Hand-Total	215			
70	45	42	53	68	53	Days In Patient AR - Gross	55			
78	45	42	54	69	54	Days In Patient AR - Net	60			
-6.5%	1.0%	-3.1%	1.1%	-2.2%	-0.1%	Operating Margin	-0.5%			
2.4%	7.0%	4.6%	8.4%	5.1%	7.4%	Operating EBIDA	7.1%			
4.4%	3.0%	2.2%	6.1%	3.2%	4.9%	Total Margin	4.5%			
12.4%	10.0%	9.5%	13.1%	10.1%	12.0%	Total EBIDA	11.6%			
42.1%	NA	42.5%	44.1%	40.5%	42.0%	Contractual Adj as a % of Gross Chgs	41.3%			
1.8%	2.75%	1.6%	1.8%	1.0%	1.3%	Uncomp Care as % of Gross Charges	1.1%			
61.9%	60.0%	60.0%	54.4%	56.2%	54.0%	Labor Compensation Ratio	53.9%			
1.40%	2.0%	2.00%	1.7%	2.4%	1.6%	Overtime %	1.6%			
6.2	5.3	5.1	7.2	3.2	4.8	FTE's per Adjusted Patient Day	4.8			
\$ 2,946	\$ 1,610	\$ 2,600	\$ 3,684	\$ 3,294	\$ 2,912	Total Cost/Adj Patient Day	\$ 2,422			
\$ 462	\$ 170	\$ 490	\$ 709	\$ 643	\$ 571	Supply Exp Per Adj Patient Day	\$ 477			
36.2%	40.0%	40.0%	37.4%	38.5%	38.9%	Non-Salary Expense Ratio	39.4%			
40.4%	28.0%	40.0%	19.3%	30.2%	19.3%	Long Term Debt to Capitalization	19.6%			
2.18	2.5	2.00	4.09	1.83	3.66	Debt Service Coverage	3.51			
10.6	10	14	11.3	11.2	11.5	Average Age of Plant	11.5			
Prior Yr	MHN Target	Hosp Target	CY MO	PY MO	YTD	Payor Mix	Qtr 1	Qtr 2	YTD	Qtr 4
44.4%	N/A	N/A	41.9%	38.8%	41.2%	Medicare	40.9%			
14.0%	N/A	N/A	16.2%	13.9%	15.7%	Medicaid	15.5%			
19.8%	N/A	N/A	18.8%	22.8%	18.5%	Wellmark	18.4%			
10.9%	N/A	N/A	7.5%	8.1%	8.0%	Commercial	8.2%			
8.9%	N/A	N/A	14.6%	14.3%	15.1%	M-Care Advantage	15.3%			
2.0%	N/A	N/A	1.0%	2.2%	1.5%	Private Pay	1.7%			
100.0%	N/A	N/A	100.0%	100.0%	100.0%	Total	100.0%	0.0%	0.0%	0.0%

Green = Met Target
Red = Missed Target

MHN Target - color coded based upon if Affiliate YTD met MHN target.
Affiliate Performance - CY MO, PY MO, YTD, Qtr 1, Qtr 2, Qtr 3 & Qtr 4 color coded based upon if Affiliate met Hospital Target.

DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
October 2021

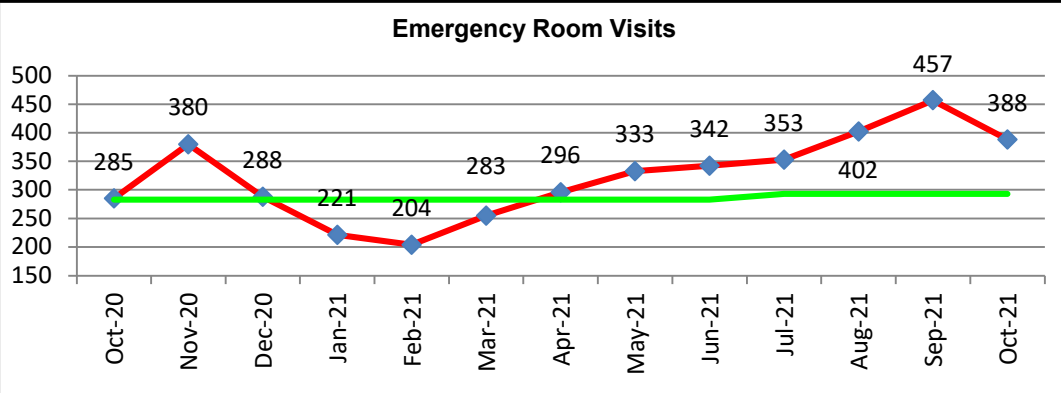
Growth	Trending																																										
<p><u>Average Daily Census</u> Description: Average daily census for acute & swing bed</p> <p>Calculation: Patient Days/Days in Month</p> <p>Target: Acute 1.16 Swing 1.16</p>	<p align="center">Average Daily Census</p> <table border="1"> <caption>Average Daily Census Data</caption> <thead> <tr> <th>Month</th> <th>Acute</th> <th>Swing</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>1.0</td><td>1.8</td></tr> <tr><td>Nov-20</td><td>2.8</td><td>0.8</td></tr> <tr><td>Dec-20</td><td>1.6</td><td>1.2</td></tr> <tr><td>Jan-21</td><td>1.1</td><td>0.5</td></tr> <tr><td>Feb-21</td><td>1.1</td><td>1.1</td></tr> <tr><td>Mar-21</td><td>1.0</td><td>0.3</td></tr> <tr><td>Apr-21</td><td>0.5</td><td>0.4</td></tr> <tr><td>May-21</td><td>1.5</td><td>1.1</td></tr> <tr><td>Jun-21</td><td>1.0</td><td>0.6</td></tr> <tr><td>Jul-21</td><td>0.4</td><td>0.5</td></tr> <tr><td>Aug-21</td><td>0.5</td><td>1.0</td></tr> <tr><td>Sep-21</td><td>1.8</td><td>0.6</td></tr> <tr><td>Oct-21</td><td>2.1</td><td>0.4</td></tr> </tbody> </table>	Month	Acute	Swing	Oct-20	1.0	1.8	Nov-20	2.8	0.8	Dec-20	1.6	1.2	Jan-21	1.1	0.5	Feb-21	1.1	1.1	Mar-21	1.0	0.3	Apr-21	0.5	0.4	May-21	1.5	1.1	Jun-21	1.0	0.6	Jul-21	0.4	0.5	Aug-21	0.5	1.0	Sep-21	1.8	0.6	Oct-21	2.1	0.4
Month	Acute	Swing																																									
Oct-20	1.0	1.8																																									
Nov-20	2.8	0.8																																									
Dec-20	1.6	1.2																																									
Jan-21	1.1	0.5																																									
Feb-21	1.1	1.1																																									
Mar-21	1.0	0.3																																									
Apr-21	0.5	0.4																																									
May-21	1.5	1.1																																									
Jun-21	1.0	0.6																																									
Jul-21	0.4	0.5																																									
Aug-21	0.5	1.0																																									
Sep-21	1.8	0.6																																									
Oct-21	2.1	0.4																																									
<p><u>Acute Average Length of Stay</u> Description: Acute average length of stay in hours for the month</p> <p>Calculation: Patient Days/Discharges</p> <p>Target: 72 hours</p>	<p align="center">Acute Average Length of Stay (Hours)</p> <table border="1"> <caption>Acute Average Length of Stay (Hours) Data</caption> <thead> <tr> <th>Month</th> <th>Hours</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>53</td></tr> <tr><td>Nov-20</td><td>64</td></tr> <tr><td>Dec-20</td><td>70</td></tr> <tr><td>Jan-21</td><td>81</td></tr> <tr><td>Feb-21</td><td>60</td></tr> <tr><td>Mar-21</td><td>45</td></tr> <tr><td>Apr-21</td><td>60</td></tr> <tr><td>May-21</td><td>63</td></tr> <tr><td>Jun-21</td><td>55</td></tr> <tr><td>Jul-21</td><td>60</td></tr> <tr><td>Aug-21</td><td>70</td></tr> <tr><td>Sep-21</td><td>67</td></tr> <tr><td>Oct-21</td><td>60.6</td></tr> </tbody> </table>	Month	Hours	Oct-20	53	Nov-20	64	Dec-20	70	Jan-21	81	Feb-21	60	Mar-21	45	Apr-21	60	May-21	63	Jun-21	55	Jul-21	60	Aug-21	70	Sep-21	67	Oct-21	60.6														
Month	Hours																																										
Oct-20	53																																										
Nov-20	64																																										
Dec-20	70																																										
Jan-21	81																																										
Feb-21	60																																										
Mar-21	45																																										
Apr-21	60																																										
May-21	63																																										
Jun-21	55																																										
Jul-21	60																																										
Aug-21	70																																										
Sep-21	67																																										
Oct-21	60.6																																										
<p><u>Outpatient Visits</u> Description: Outpatient visits for the month</p> <p>Target: 3,547</p>	<p align="center">Outpatient Visits</p> <table border="1"> <caption>Outpatient Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>3,444</td></tr> <tr><td>Nov-20</td><td>3,533</td></tr> <tr><td>Dec-20</td><td>3,471</td></tr> <tr><td>Jan-21</td><td>3,141</td></tr> <tr><td>Feb-21</td><td>2,994</td></tr> <tr><td>Mar-21</td><td>3,700</td></tr> <tr><td>Apr-21</td><td>3,462</td></tr> <tr><td>May-21</td><td>3,436</td></tr> <tr><td>Jun-21</td><td>3,513</td></tr> <tr><td>Jul-21</td><td>3,388</td></tr> <tr><td>Aug-21</td><td>3,748</td></tr> <tr><td>Sep-21</td><td>4,127</td></tr> <tr><td>Oct-21</td><td>3,982</td></tr> </tbody> </table>	Month	Visits	Oct-20	3,444	Nov-20	3,533	Dec-20	3,471	Jan-21	3,141	Feb-21	2,994	Mar-21	3,700	Apr-21	3,462	May-21	3,436	Jun-21	3,513	Jul-21	3,388	Aug-21	3,748	Sep-21	4,127	Oct-21	3,982														
Month	Visits																																										
Oct-20	3,444																																										
Nov-20	3,533																																										
Dec-20	3,471																																										
Jan-21	3,141																																										
Feb-21	2,994																																										
Mar-21	3,700																																										
Apr-21	3,462																																										
May-21	3,436																																										
Jun-21	3,513																																										
Jul-21	3,388																																										
Aug-21	3,748																																										
Sep-21	4,127																																										
Oct-21	3,982																																										
<p><u>Clinic Provider Visits</u> Description: Clinic Doctor visits for the month</p> <p>Target: 1,820</p>	<p align="center">Clinic Provider Visits</p> <table border="1"> <caption>Clinic Provider Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>1,639</td></tr> <tr><td>Nov-20</td><td>1,594</td></tr> <tr><td>Dec-20</td><td>1,680</td></tr> <tr><td>Jan-21</td><td>1,603</td></tr> <tr><td>Feb-21</td><td>1,662</td></tr> <tr><td>Mar-21</td><td>2,156</td></tr> <tr><td>Apr-21</td><td>1,867</td></tr> <tr><td>May-21</td><td>1,795</td></tr> <tr><td>Jun-21</td><td>1,887</td></tr> <tr><td>Jul-21</td><td>1,693</td></tr> <tr><td>Aug-21</td><td>2,071</td></tr> <tr><td>Sep-21</td><td>2,055</td></tr> <tr><td>Oct-21</td><td>1,925</td></tr> </tbody> </table>	Month	Visits	Oct-20	1,639	Nov-20	1,594	Dec-20	1,680	Jan-21	1,603	Feb-21	1,662	Mar-21	2,156	Apr-21	1,867	May-21	1,795	Jun-21	1,887	Jul-21	1,693	Aug-21	2,071	Sep-21	2,055	Oct-21	1,925														
Month	Visits																																										
Oct-20	1,639																																										
Nov-20	1,594																																										
Dec-20	1,680																																										
Jan-21	1,603																																										
Feb-21	1,662																																										
Mar-21	2,156																																										
Apr-21	1,867																																										
May-21	1,795																																										
Jun-21	1,887																																										
Jul-21	1,693																																										
Aug-21	2,071																																										
Sep-21	2,055																																										
Oct-21	1,925																																										

DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
October 2021

Growth Trending

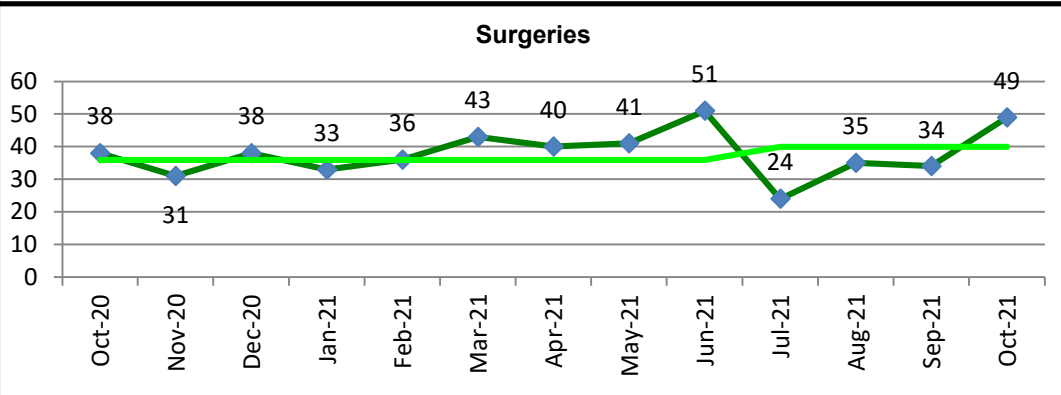
Emergency Room Visits
 Description:
 Emergency department visits for the month

 Target: 293



Surgeries
 Description:
 Inpatient & outpatient surgeries for the month

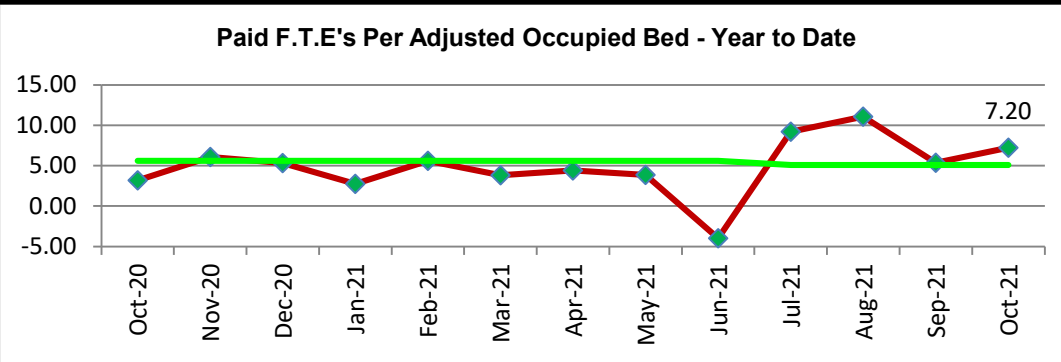
 Target: 40



People Trending

Paid FTE's per Adj. Occ. Bed
 Description:
 Paid FTE's per adjusted occupied bed year-to-date

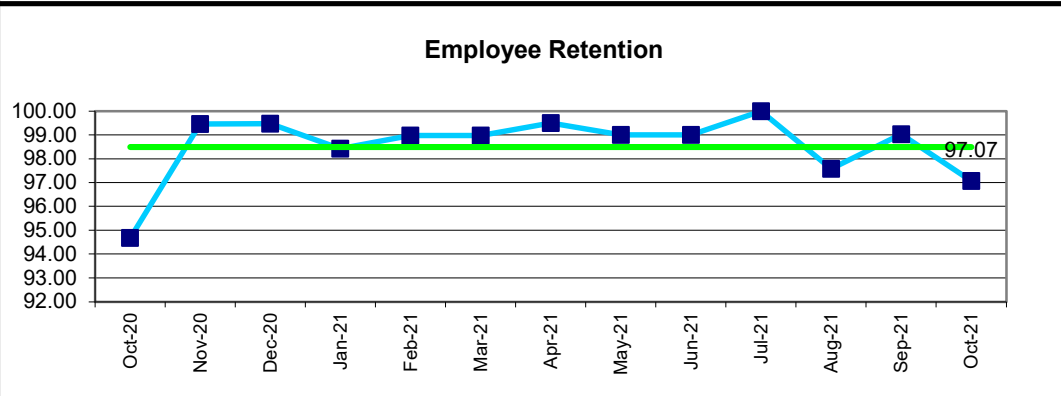
 Target: 5.1



Employee Retention
 Description:
 Employee retention for the month

 Calculation:
 Retained Employees / Total Employees

 Target: 98.50%



DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
October 2021

Finance		Trending																													
<p><u>Gross A/R Days</u></p> <p>Description: Gross A/R days at end of month</p> <p>Calculation: Gross A/R/ (Last 3 months Gross Revenue/Days in last 3 months)</p> <p>Target: 42</p>		<p>Gross A/R Days (Total)</p> <table border="1"> <caption>Gross A/R Days (Total)</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>67.8</td></tr> <tr><td>Nov-20</td><td>65.7</td></tr> <tr><td>Dec-20</td><td>61.3</td></tr> <tr><td>Jan-21</td><td>58.4</td></tr> <tr><td>Feb-21</td><td>62.3</td></tr> <tr><td>Mar-21</td><td>60.7</td></tr> <tr><td>Apr-21</td><td>56.9</td></tr> <tr><td>May-21</td><td>52.9</td></tr> <tr><td>Jun-21</td><td>49.3</td></tr> <tr><td>Jul-21</td><td>51.7</td></tr> <tr><td>Aug-21</td><td>55.7</td></tr> <tr><td>Sep-21</td><td>56.3</td></tr> <tr><td>Oct-21</td><td>53.1</td></tr> </tbody> </table>		Month	Value	Oct-20	67.8	Nov-20	65.7	Dec-20	61.3	Jan-21	58.4	Feb-21	62.3	Mar-21	60.7	Apr-21	56.9	May-21	52.9	Jun-21	49.3	Jul-21	51.7	Aug-21	55.7	Sep-21	56.3	Oct-21	53.1
Month	Value																														
Oct-20	67.8																														
Nov-20	65.7																														
Dec-20	61.3																														
Jan-21	58.4																														
Feb-21	62.3																														
Mar-21	60.7																														
Apr-21	56.9																														
May-21	52.9																														
Jun-21	49.3																														
Jul-21	51.7																														
Aug-21	55.7																														
Sep-21	56.3																														
Oct-21	53.1																														
<p><u>Days Cash on Hand</u></p> <p>Description: Days of cash on hand at end of month</p> <p>Calculation: Total Cash/(YTD Total Expenses -Depreciation/Days in Period)</p> <p>Target: 90 Days</p>		<p>Days Cash on Hand</p> <table border="1"> <caption>Days Cash on Hand</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>220</td></tr> <tr><td>Nov-20</td><td>220</td></tr> <tr><td>Dec-20</td><td>220</td></tr> <tr><td>Jan-21</td><td>225</td></tr> <tr><td>Feb-21</td><td>220</td></tr> <tr><td>Mar-21</td><td>210</td></tr> <tr><td>Apr-21</td><td>205</td></tr> <tr><td>May-21</td><td>220</td></tr> <tr><td>Jun-21</td><td>170</td></tr> <tr><td>Jul-21</td><td>220</td></tr> <tr><td>Aug-21</td><td>200</td></tr> <tr><td>Sep-21</td><td>200</td></tr> <tr><td>Oct-21</td><td>208.0</td></tr> </tbody> </table>		Month	Value	Oct-20	220	Nov-20	220	Dec-20	220	Jan-21	225	Feb-21	220	Mar-21	210	Apr-21	205	May-21	220	Jun-21	170	Jul-21	220	Aug-21	200	Sep-21	200	Oct-21	208.0
Month	Value																														
Oct-20	220																														
Nov-20	220																														
Dec-20	220																														
Jan-21	225																														
Feb-21	220																														
Mar-21	210																														
Apr-21	205																														
May-21	220																														
Jun-21	170																														
Jul-21	220																														
Aug-21	200																														
Sep-21	200																														
Oct-21	208.0																														
<p><u>Total Margin Percentage</u></p> <p>Description: Total margin percentage for the month</p> <p>Calculation: Total Margin(Loss)/ Total Revenue</p> <p>Target: 2.20%</p>		<p>Net Margin Percentage</p> <table border="1"> <caption>Net Margin Percentage</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>2.20</td></tr> <tr><td>Nov-20</td><td>12.00</td></tr> <tr><td>Dec-20</td><td>0.00</td></tr> <tr><td>Jan-21</td><td>2.20</td></tr> <tr><td>Feb-21</td><td>-2.00</td></tr> <tr><td>Mar-21</td><td>2.20</td></tr> <tr><td>Apr-21</td><td>-2.00</td></tr> <tr><td>May-21</td><td>0.00</td></tr> <tr><td>Jun-21</td><td>42.00</td></tr> <tr><td>Jul-21</td><td>-2.00</td></tr> <tr><td>Aug-21</td><td>0.00</td></tr> <tr><td>Sep-21</td><td>10.00</td></tr> <tr><td>Oct-21</td><td>6.10</td></tr> </tbody> </table>		Month	Value	Oct-20	2.20	Nov-20	12.00	Dec-20	0.00	Jan-21	2.20	Feb-21	-2.00	Mar-21	2.20	Apr-21	-2.00	May-21	0.00	Jun-21	42.00	Jul-21	-2.00	Aug-21	0.00	Sep-21	10.00	Oct-21	6.10
Month	Value																														
Oct-20	2.20																														
Nov-20	12.00																														
Dec-20	0.00																														
Jan-21	2.20																														
Feb-21	-2.00																														
Mar-21	2.20																														
Apr-21	-2.00																														
May-21	0.00																														
Jun-21	42.00																														
Jul-21	-2.00																														
Aug-21	0.00																														
Sep-21	10.00																														
Oct-21	6.10																														

Davis County

HOSPITAL & CLINICS

An Affiliate of **MERCYONE**SM

WARRANT FOR OCTOBER 2021

General Expenses:	\$1,177,598.55
Payroll Expenses:	\$995,020.39
Electronic Fund Transfers:	<u>\$956,836.91</u>
Total:	<u><u>\$3,129,455.85</u></u>

General Expenses Include the Following Capital Addition

STRYKER SALES CORPORATION ADAPTER, POWER AC TO DC	\$3,538.86
THE HOME DEPOT NEW BURNISHER	\$21,392.97
MINDRAY N12 MONITORS W/ ACCESSORIES	\$24,729.00
TOTAL	\$49,660.83

The attached list of warrants totaling \$3,129,455.85 was approved for payment at the November 15, 2021 board meeting.

Brenda Johnson, Secretary/Treasurer

VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
AAHAM	188.00	DUES	LIFE SERVE BLOOD CNTR.	11,481.41	BLOOD PRODUCTS
ABM HEALTHCARE SUPP. SERV.	10,081.48	PURCHASED SERV.	MACRO HELIX	6,185.83	340B DRUGS
ACCESS SYSTEMS	168.00	SUPPLIES	MAINE MOLECULAR QUALITY	390.79	SUPPLIES
AIRGAS	2,296.72	OXYGEN	MCCLLOUD WATER SYS.	108.00	PURCHASED SERV.
AMAZON	2,819.38	EMP. RELATIONS/ GROUNDS/ MINOR EQUIP./ SUPPLIES/ REPAIRS	MCKESSON CORP (PHARMA)	146,209.08	PHARMACY
AMERIPRISE	1,670.00	TAX SHELTER	MCKESSON DRUG	134,950.98	340B DRUGS
AMPERAGE	8,355.00	ADVERTISING/ GRANT/ HOSP. WEB PAGE/ TV ADVERTISING	MCKESSON MED-SURG	20,269.80	SUPPLIES
ANDERSON ERRICKSON	810.97	DAIRY PRODUCTS	MCKESSON PLASMA & BIO	15,415.92	PHARMACY
ANSWERMED TELECOM	69.15	PURCHASED SERV.	MEDIACOM	576.15	PURCHASED SERV.
ARTHREX INC	2,000.88	MINOR EQUIP./ SUPPLIES	MEDIVATORS	787.06	SUPPLIES
ASSUREDPARTNERS GREAT PLAINS	799.50	PURCHASED SERV.	MEDLINE	9,237.08	SUPPLIES
AVEL eCARE	5,000.00	PURCHASED SERV.	MEDTRONIC USA	800.00	SUPPLIES
BAUDVILLE	363.05	EMP. BENEFITS/ SUPPLIES	MERCY ONE- DES MOINES	55,213.25	CONTRACT LABOR/ PURCHASED SERV.
BAYER HEALTHCARE	886.28	SUPPLIES	MERCY ONE-DES MOINES	3,553.33	PURCHASED SERV.
BECKMAN COULTER	19,298.91	SUPPLIES/ PURCHASED SERV.	MILLENNIA	1,000.00	PURCHASED SERV.
BEEKLEY MEDICAL	1,227.50	SUPPLIES	MINDRAY DS USA	24,729.00	MAJOR MOVEABLE EQUIP.
BIRKNER CONSULTING	2,627.50	PRO FEES	MONROE CO HOSPITAL	2,829.86	CONTRACT LABOR/ TRAVEL
BLOOMFIELD ANESTHETISTS	51,595.00	PRO FEES	MUTCHLER COMMUNITY CNTR.	111.66	PAYROLL DEDUCTIONS
BLOOMFIELD COMMUNICATIONS	1,047.01	ADVERTISING/ WALK FOR LIFE/ GRANT	NASSCO	261.60	SUPPLIES
BLOOMFIELD TRUE VALUE	149.24	MINOR EQUIP./ REPAIRS	NATIONAL CHECKING	153.93	SUPPLIES
BRACCO DIAGNOSTICS	1,888.53	SUPPLIES	NEEBZ GRAPHIX	2,413.37	WALK FOR LIFE/ GRANT
BROTHER'S MARKET	182.11	SUPPLIES/ FOOD	NEXT MEDICAL	161.40	SUPPLIES
CAPITAL ONE	1,017.74	REPAIRS	NIGHT NURSE	72.00	PURCHASED SERV.
CARDINAL HEALTH	288,504.96	SUPPLIES/ COVID-19 EXPENSES/ PHARAMCY	NORTHEAST MO ELECTRIC POWER CO-OP	3,000.00	LOAN PAYMENT
CARDINAL HEALTH 110	12,382.43	340B DRUGS	NOVARAD	3,121.00	CURRENT LEASE
CARELEARNING	150.00	PURCHASED SERV.	NOX MEDICAL	636.81	SUPPLIES
CARNAHAN BRITTANY	855.00	PRO FEES	NUCLEAR SONICS	5,231.00	PURCHASED SERV.
CAROLINA NARROW FABRIC	74.03	SUPPLIES	OLYMPUS AMERICA	165.22	SUPPLIES
CATHOLIC HEALTH INT.	6,606.30	CONTRACT LABOR	OPTUM360	848.72	PUBLICATIONS
CDW GOV	285.96	MINOR EQUIP./ SUPPLIES	OTTUMWA PRINTING	193.00	SUPPLIES
CERNER	1,892.28	PURCHASED SERV.	OTTUMWA RADIO	1,062.07	RADIO ADVERTISING
CHANGE HEALTHCARE TECH.	5,513.04	PURCHASED SERV.	OWENS & MINOR	2,739.87	SUPPLIES
CINTAS	173.06	UNIFORMS	PATIENT REFUND	2,866.14	PATIENT REFUND
CIRCLELINK	7,665.00	PURCHASED SERV.	PAYOR REFUND	3,635.13	PAYOR REFUND
CITIZENS MUTUAL	7,643.15	PHONE	PC CONNECTION SALES	2,017.64	MINOR EQUIP.
CITY OF BLOOMFIELD	34,692.45	UTILITIES	PENTAX MEDICAL	165.46	SUPPLIES
CLIA LAB PROGRAM	180.00	DUES	PEPSI COLA MEMPHIS	1,620.10	VENDING
COBBLESTONE INN	76.00	LODGING DR. REMIS	PEPSI-COLA	268.65	VENDING
COLE-PARMER	71.90	SUPPLIES	PERFORMANCE HEALTH	319.17	SUPPLIES
COLLECTION SERVICES CNTR.	2,475.69	GARNISHMENT	PETTY CASH	600.00	GRANT/ WALK FOR LIFE
CONTINUUM HEALTH TECH.	500.00	PURCHASED SERV.	PITNEY BOWES PURCHASE	746.00	POSTAGE
CROSSCONNECT ENG.	1,800.00	PURCHASED SERV.	PLUMB SUPPLY	64.67	REPAIRS
DAVIS CO HOSP FOUNDATION	742.00	PAYROLL DEDUCTIONS	POE ENTERPRISES	168.95	PURCHASED SERV.
DAVIS CO HOSP AUXILIARY	116.20	PAYROLL DEDUCTIONS	PREMIER SPECIALTY NTWK.	22,547.24	PRO FEES
DAVIS CO HOSP INS. PLAN	8,517.33	EMP. BENEFITS	PRESS GANEY ASSOC	3,112.59	PURCHASED SERV.
DAVIS CO TIRE	252.95	VEHICLE MAINTENANCE/ AMB. MAINTENANCE	PRESTO-X	600.00	PURCHASED SERV.
DAVIS CO TREASURER AMB	1,441.72	AMB. FUEL	PSYCHIATRIC MEDICAL CARE	29,587.49	PURCHASED SERV.
DCH - FLEX SPENDING	4,189.56	FLEX SPENDING	RELIANCE STANDARD	8,540.94	EMP. BENEFITS
DCHS YEARBOOK	90.00	PUBLIC RELATIONS	RENOVO SOLUTIONS	1,349.43	BIOMED/ REPAIRS
DCI	200.00	PURCHASED SERV.	RMW SERVICES	155.60	PURCHASED SERV.
DENMAN LINEN SERV.	4,565.61	PURCHASED SERV.	ROBERTS, RHONDA	412.46	SUICIDE PREV. WEEK
DES MOINES LAB	14,213.96	OUTSIDE SERVICES	ROUTE 63 QUICKSHOP	150.00	EMP. RELATIONS
DOCS EMERGENCY MED	49,622.00	PRO FEES	RURAL MEDICAL SOL.	46,300.00	SUPPLIES/ PURCHASED SERV.
ECOLAB	222.76	SUPPLIES	RURAL PARTNERS IN MED.	25,481.00	CONTRACT LABOR
ELECTRICAL ENG & EQUIP.	47.58	REPAIRS	SHARED MEDICAL SERV.	3,200.00	OUTSIDE SERVICES
eSUTURES.COM	555.00	SUPPLIES	SHAZAM	2,192.05	CREDIT CARD FEES
EVOQUA WATER TECH	3,434.40	SERVICE CONTRACT	SHELTON-DEHAAN	275.02	SUPPLIES
EXPERIAN HEALTH	264.53	PURCHASED SERV.	SHRM	219.00	DUES
FEDERAL EXPRESS	331.03	PURCHASED SERV.	SINCLAIR BROADCAST GRP.	1,530.00	GRANT
FFF ENTERPRISES	10,729.21	PHARMACY	SMILE MAKERS	212.95	SUPPLIES
FIRST DAKOTA INDEMIY	7,569.00	WORKER'S COMP	SOMNITECH	8,912.50	PURCHASED SERV.
FISHER HEALTHCARE	952.47	SUPPLIES	SOUTH OTTUMWA SAVINGS BANK	30.00	PURCHASED SERV.
G E PRECISION HEALTHCARE	20,267.66	REPAIRS	SOUTHERN IA ELECTRIC CO-OP	4,564.03	LOAN PAYMENT
GE HEALTHCARE	87.95	SUPPLIES	SPACELABS MEDICAL	42.00	SUPPLIES
GRAINGER	746.59	MINOR EQUIP./ REPAIRS/ SUPPLIES	STAPLES	1,614.01	SUPPLIES/ MINOR EQUIP.
GRAPETREE M	17,232.00	CONTRACT LABOR	STERICYCLE	847.54	PURCHASED SERV.
GRAY THADD	100.00	WALK FOR LIFE	STERIS	88.25	SUPPLIES
GREER	2,503.80	PHARMACY	STRYKER INSTRUMENTS	4,281.20	SUPPLIES
GUARDIAN	2,528.62	TAX SHELTER	STRYKER ORTHO	1,647.06	SUPPLIES
HAMILTON PRODUCE	22.41	REPAIRS	STRYKER SALES	3,538.86	MAJOR MOVEABLE EQUIP.
HARMONY HEALTHCARE IT	1,080.00	SERVICE CONTRACT	SUCCESS BANK-HSA	9,457.98	HSA CONTRIBUTIONS
HEALTH CARE LOGISTICS	397.64	SUPPLIES	SURGICAL PROD. SOLUTIONS	72.00	SUPPLIES
HEALTH PARTNERS OF SW IA	2,814.00	PURCHASED SERV.	SYSCO	11,744.85	FOOD/ SUPPLIES/ SOAP
HEALTHLINK	7.57	CONTRACTUALS	SYSMEX AMERICA	750.00	SUPPLIES
HEALTHTRONICS MOBIL SOL.	2,400.00	PURCHASED SERV.	THE HOME DEPOT	22,944.94	SUPPLIES/ MINOR EQUIP./ MAJOR MOVEABLE EQUIP.
HENRY SCHEIN	3,936.00	COVID-19 SUPPLIES	THE OTTUMWA COURIER	450.00	ADVERTISING
HIRERIGHT	48.71	PURCHASED SERV.	THE RUHOF	171.00	SUPPLIES
HOBART	297.32	REPAIRS	TIAA BANK	4,621.88	CURRENT LEASE
HOSPITAL PAYROLL	995,020.39	PAYROLL	TIM HILDRETH CO.	128.22	REPAIRS
IMMUCOR	280.19	SUPPLIES	TOWN CRIER	294.48	SUPPLIES
INTEGRATED SCIENCE SUPP	404.00	PURCHASED SERV.	TRAVELERS CL REMITTANCE CNTR.	6,696.90	INSURANCE
INTERNAL REVENUE SERV.	221,215.82	FED/ FICA WITHHOLDING	TRI ANIM HEALTH SERV.	980.03	SUPPLIES
IOWA DEPT OF REVENUE	37,891.30	IA TAX WITHHOLDING	TRI CO SHOPPER	911.10	WALK FOR LIFE/ GRANT/ ADVERTISING
IOWA DIVISION OF LABOR	115.00	PURCHASED SERV.	TRILLANT SURGICAL	2,250.00	SUPPLIES
IOWA HEART CNTR.	480.52	PRO FEES	TSYS	1,602.39	CREDIT CARD FEES
IOWA HOSPITAL ASSOC.	997.00	TRAINING	UMB BANK	90,484.99	BOND PAYMENT
IA PARK & RECREATION	340.00	TRAINING	US FOODS	3,117.99	FOOD/ SUPPLIES/ SOAP
IA WATER MANAG.	400.00	PURCHASED SERV.	VALENZ	1,225.50	SERVICE CONTRACT
IPERS	123,669.98	IPERS CONTRIBUTION	VAPOTHERM	1,850.15	SUPPLIES
IRHTP	3,535.00	PURCHASED SERV.	VERIZON	704.94	PHONE

JACKSON-HIRSH	156.00	SUPPLIES	VISA	969.71	ADVERTISING/ EMP. RELATIONS/ WALK FOR LIFE/ SUPPLIES/ PROMO/ REPAIRS
JOHNSON CO EMA	313.62	SUPPLIES	VISION SERVICE PLAN	2,004.56	EMP. BENEFITS
JOHNSTONE SUPPLY	1,841.34	REPAIRS	VIVIAL	83.15	YELLOW PAGES
J'S ONE STOP	218.40	VEHICLE FUEL	WASTE MANAGEMENT	2,564.65	PURCHASED SERV.
JUBILANT HOLLISTER STIER	1,924.85	PHARMACY	WELLMARK B/C & B/S OF IA	158,558.03	EMP. BENEFITS
KABEL BUSINESS SERV.	171.20	KABEL/ COBRA FEES	WGKK, INC	236.94	REPAIRS
KINCART PHYSICAL THRPY SERV.	104,688.00	PRO FEES	WHITMAN ENT, PLC	10,880.36	PRO FEES
KNOWBE4	4,968.00	SERVICE CONTRACT	WILLIER JEFFREY PHARM	1,000.00	CONTRACT LABOR
KOHL WHOLESAL	2,815.73	FOOD/ SUPPLIES	WORLDPAY	680.77	CREDIT CARD FEES
KRAMES	59.25	SUPPLIES	Z&Z MEDICAL	466.23	MINOR EQUIP.
KRONOS SAASHR	1,390.93	PURCHASED SERV.	ZEBRA TECH INTERNATIONAL	749.84	SUPPLIES
LANDAUER	67.85	PURCHASED SERV.	ZIMMER BIOMET HEARTLAND	193.03	SUPPLIES
LANGUAGE LINE SERV.	1,513.58	PURCHASED SERV.			